

# THE SOLVE APPROACH:

A Comprehensive Strategic Plan for the Prevention of Harmful Substance Use and Overdose in Harnett County

Original Adopted November 20, 2023

7/31/24 REVISED DRAFT

# We will SOLVE this together.

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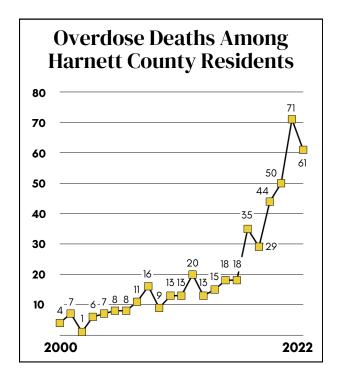
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# Introduction

#### Harnett County & the Overdose Crisis

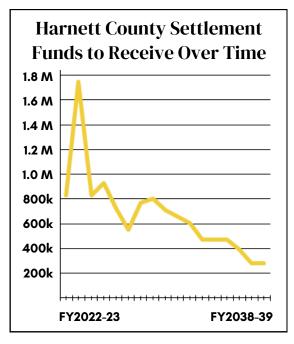
Approximately 138,800 people live in Harnett County, NC, roughly 80% of which reside in areas that are not incorporated into one of five municipalities (Dunn, Angier, Erwin, Lillington, and Coats). Our community's rural nature places a substantial responsibility on the County government to tackle urgent issues such as the opioid crisis.

Overdose deaths among Harnett County Residents have increased significantly since 2000. According to the NC Department of Health & Human Services, the top substance contributing to overdose deaths among Harnett County residents in 2021 was heroin and/or fentanyl, followed by cocaine and methamphetamine.



#### Creation of the Opioid Task Force

The opioid epidemic has been increasingly present in the public eye since North Carolina's Opioid Action Plan was released in 2017. The National Opioid Settlements, resulting from a historic classaction lawsuit and negotiations, require opioid manufacturers and distributors to pay back upwards of \$50 billion, over a period of 18 years, to the American people through state and local governments. In early 2022, the NC Office of the Attorney General finalized a Memorandum of Agreement to distribute the State's allocation of Opioid Settlement Funding to local governments.



Over a period of 18 years, Harnett County will receive upwards of \$11,000,000 of Opioid Settlement Funds. The announcement of this funding facilitated the creation of the Harnett County Opioid Task Force to explore the issue of opioid use in Harnett County and advise the Harnett County Commissioners on the utilization of this funding. The Opioid Task Force, led by county staff, has brought together individuals with diverse specialties including county officials, healthcare providers, mental health professionals, leaders from faith-based institutions, and other key stakeholders in the community. The Opioid Task Force is committed to maximizing the benefits of the County's Opioid Settlement Funds by addressing immediate, pressing concerns alongside of the underlying systemic conditions that encourage substance use.

# The Strategic Planning Process

Over a nine-month period (December 2022 to August 2023), comprehensive strategic planning brought together community stakeholders from across the county to effectively address the issues of overdose and harmful substances in our community. This multifaceted approach involved several key steps, including <u>roundtable discussions</u> for feedback gathering, <u>qualitative data collection</u> through key informant interviews, analysis of <u>secondary data</u>, and the active participation of a task force in <u>priority-setting</u>. By integrating these elements, this group of stakeholders was able to develop targeted and informed strategies to address these pressing issues.

- The process began with a series of roundtable discussions where community members, local organizations, healthcare professionals, law enforcement, educators, and other relevant stakeholders came together to share their perspectives and insights. These meetings served as a platform for open dialogue, enabling participants to voice their concerns, ideas, and experiences related to overdoses and substance use. By soliciting diverse viewpoints, task force members gained a comprehensive understanding of the challenges they faced and potential solutions.
- 2. In parallel, qualitative data was collected through key informant interviews. Key informants, including healthcare providers, social workers, community leaders, and individuals in recovery, were interviewed to gather in-depth insights into the root causes of substance use and overdoses and the existing resources and gaps in the community. These interviews offered a nuanced and personal perspective that complemented quantitative data and informed the development of culturally sensitive and contextually relevant prevention strategies.
- 3. The analysis of secondary data provided more context for the issue at hand. Relevant data sources, such as hospital records, law enforcement reports, and existing research studies, were examined to identify trends, demographics, and patterns of substance use and overdose occurrences within the community. This quantitative analysis helped to substantiate and contextualize the qualitative findings, providing a data-driven foundation for decision-making.
- 4. Early members of the Opioid Task Force played a pivotal role in reviewing feedback gathered from public meetings, synthesizing insights from key informant interviews, and analyzing secondary data. Through collaborative discussions, the task force identified priority areas and goals for the prevention efforts, considering the unique needs and strengths of the community. Once priorities were identified (outlined on the following page), the task force worked collectively to develop a comprehensive strategic plan. This plan outlines specific objectives, actionable steps, and timelines for implementing evidence-based prevention strategies. By harnessing the insights and expertise of diverse community members, this approach resulted in tailored and effective strategies that address the complex challenges of substance use disorders within a framework of equity, inclusivity, and shared responsibility.

Although the process was collaborative in nature, this plan was primarily authored by Dr. David Tillman.

# **Opioid Task Force Initiative Priorities**

- Inpatient treatment facility: provides secure place for detox and/or medical treatment; allows
  patients to focus on recovery by disrupting behavioral patterns and environmental triggers
- **Drug treatment court:** offers alternative to jail time for justice-involved people with Substance Use Disorder; may provide rehabilitation, counseling, employment assistance, and other supports
- Law Enforcement Assisted Diversion: called LEAD for short, this pre-arrest diversion program can redirect low-level offenders who use drugs to community-based programs and services that support treatment and recovery, instead of jail time and prosecution
- Co-located Collaborative Care/Care Management: this approach integrates case
  managers, who are certified mental health professionals, into primary care teams to increase
  communication and coordination in the primary care setting
- Community paramedicine: community paramedics may follow up with overdose survivors after an overdose event to provide education about substance use disorder and offer connections to resources such as medical treatment, counseling, and other support programs
- Faith-based initiatives: 12-step programs, support groups, and similar initiatives build on faith have helped many individuals with substance use disorder on their recovery journey
- Transportation: especially important in a rural setting—individuals navigating substance use disorders may need help getting to and from appointments/meetings such as medication management, outpatient therapy, and other treatment and recovery programming
- MOUD/MAT: Medications for Opioid Use Disorder (MOUD) utilizes medications such as methadone, buprenorphine, and suboxone to treat Opioid Use Disorder; Medication Assisted Treatment (MAT) uses medications in conjunction with counseling and other therapeutic techniques to treat substance use disorders more broadly
- Peer support: peer support specialists are professionals who are in recovery from substance use disorders and have completed certain criteria to obtain a licensure; can play a vital role in recovery from substance use disorders by providing personal mentorship and accountability
- Early youth intervention: education of youth and their families about substance use, along with programming to mitigate and address Adverse Childhood Experiences to decrease the likelihood of engaging in risky behaviors
- Medical provider program expansion: specialized training for local healthcare providers with the goal of reducing the stigma attached to substance use and expanding treatment options
- Housing: recovery housing provides community-based living environments, centered around peer support, which are free of alcohol and drug use to encourage individuals in recovery
- Post-overdose/post-fatality response team: post-overdose response teams connect overdose survivors to treatment and recovery services; post-fatality response teams review the circumstances of deaths relating to opioid use to identify points of intervention in the future
- **Employment re-entry services:** provide support to individuals who have recently been incarcerated as they re-enter the workforce and navigate their recovery journey
- Family support services & education: using social marketing and educational programming to increase awareness surrounding substance use and the opioid epidemic
- Syringe service programs: providing safe disposal of needles and other services to remove hazards from the community, reduce transmission of blood-borne diseases, and prevent infections associated with intravenous substance use

# The SOLVE Approach

Stigma is reduced.

Ownership is shared.

 $\mathbb{L}$  earning is continuous.

Walues are foundational.

 ${f E}$  quity is centered.

The Harnett County Opioid Task Force understands that addressing the challenges of harmful substance use and overdose will require flexible implementation and continuous evolution of our plan. Therefore, perhaps the most fundamental work of the strategic planning process is a commitment to a framework for implementation that we refer to as the SOLVE approach.

The SOLVE approach outlines guidelines for thinking and taking action which form the basis of our implementation year-over-year. This five-fold path should provide a strategic lens for leaders at all levels of decision-making.

#### Stigma is reduced.

We commit to addressing life-threatening community stigma that acts as a barrier to treatment and recovery. Stigma plays a significant role as a barrier to the prevention of both substance use and overdose. Stigma creates an environment where individuals are reluctant to seek help or discuss their struggles openly due to the fear of judgment, shame, and discrimination. This inhibits people from accessing necessary information, support, and treatment for substance use disorders. Additionally, when it comes to overdose prevention, stigma can prevent timely intervention and emergency assistance, as witnesses or bystanders might hesitate to intervene or call for help out of concern for being stigmatized. Addressing stigma is crucial to fostering a supportive and open community where individuals feel empowered to seek help, engage in prevention efforts, and potentially save lives through prompt overdose response.

#### Ownership is shared.

We commit to addressing this crisis as a collective, using all of our resources and all of our systems to care for all of our people. When a community collectively takes responsibility for these issues, it creates an environment of mutual support, empathy, and shared knowledge. This ownership involves community members looking out for one another, raising awareness, and promoting education about substance misuse and its risks. In our county, seeing this crisis as one we all share encourages active collaboration between local organizations, law enforcement, healthcare providers, and policymakers to implement effective prevention strategies, treatment options, and harm reduction initiatives. This united effort contributes to a safer and healthier community that is better equipped to address and mitigate the challenges posed by substance use disorders and overdoses.

#### Learning is continuous.

We commit to ongoing work to understand best practices, to learn from latest research, and to evaluate our own efforts. These ongoing processes involve studying and understanding the everevolving patterns of substance misuse, identifying risk factors, and assessing the effectiveness of prevention strategies. By continuously learning from past experiences and evaluating the impact of interventions, we can refine our approaches, develop targeted initiatives, and adapt to emerging challenges. This iterative process ensures that prevention measures remain evidence-based, relevant, and responsive to the changing landscape of substance use and overdose risks.

#### Values are foundational.

We commit to cultivating responses rooted in the shared values of our community—including our faith communities. Community values, rooted in empathy and compassion, can reduce stigma surrounding addiction, making it easier for individuals to seek help without fear of judgment. By uniting community members and drawing upon our fundamental values and principles, our efforts create a more comprehensive approach to prevention, addressing both the physical and emotional aspects of substance use disorders and overdose risks.

#### Equity is centered.

We commit to comprehensive action that works to ensure the needs of all groups within our community are being addressed. By addressing the root causes of substance misuse, such as poverty, trauma, and social disparities, equity-focused approaches strive to create a level playing field where each individual—regardless of their background or circumstances—has access to resources, information, and support. This includes tailoring prevention strategies to meet the specific needs of diverse communities and providing culturally sensitive interventions that acknowledge and respect different perspectives. Through an equitable lens, we can break down barriers, reduce inequalities, and empower all individuals to make informed choices, seek help when needed, and ultimately prevent substance use disorders and overdose events in a more inclusive and just manner.

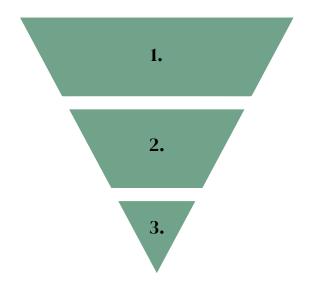


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# **Tiered Prevention Logic**



This plan aims to construct a robust framework of strategies designed to prevent harmful substance use and overdose. This comprehensive framework involves three distinct tiers—primary, secondary, and tertiary—to guide the county's efforts to safeguard its community members from the devastating consequences of substance abuse. By taking a proactive approach, intervening at critical junctures, and providing comprehensive support, Harnett County envisions a future marked by reduced substance-related harm and enhanced well-being for its residents.

Primary Prevention: In our broadest effort to prevent substance use, Harnett County will implement initiatives to promote education and awareness surrounding both mental health and the harmful effects of substance use. The County will implement trauma-informed initiatives to foster resiliency among our youth, especially those navigating Adverse Childhood Experiences (ACEs). ACEs are traumatic events that occur during childhood and have been linked to increased risk of substance abuse among many other negative outcomes. We are committed to providing education and support to our youth as well as the adults raising them. The County will offer programming for educators, caregivers, and mentors to empower them to create supportive environments that reduce the likelihood of substance use as a coping mechanism. These programs may equip participants with skills such as understanding the importance of mental health, promoting healthy coping strategies throughout the family unit, and navigating conversations about substance use with youth. Through raising awareness about ACEs, fostering emotional resiliency, encouraging healthy coping strategies, and providing education about substance use, Harnett County intends to reach a broad range of individuals by addressing the mental health issues that often prelude substance use.

**Secondary Prevention:** Secondary prevention efforts focus on <u>intervening in primary care and clinical settings after individuals have started using substances</u>. Healthcare providers will be supported in conducting routine screenings for substance use risk factors during patient visits. By utilizing standardized screening tools, clinicians will identify individuals who exhibit signs of substance misuse or those who are in high-risk situations, such as individuals with a history of substance use, mental health issues, or justice system involvement. Recognizing the potential impact of early intervention, primary care providers will offer brief interventions and referrals to specialized treatment services, steering individuals away from the progression of substance-related problems. Additionally, we are building collaborative networks with schools, social service agencies, and community organizations to ensure that at-risk individuals receive comprehensive support, including counseling and access to resources that address underlying vulnerabilities.

Tertiary Prevention: Our tertiary prevention framework focuses on a more narrowly defined target demographic, embracing harm reduction, comprehensive treatment access, and robust recovery support, with particular attention to justice-involved individuals. Harm reduction initiatives will be implemented to minimize the risks associated with ongoing substance use, including the provision of clean needles, supervised injection facilities, and access to naloxone, a medication that reverses opioid overdoses. Moreover, the county will prioritize equitable access to a full range of treatment supports, encompassing detoxification programs, medication-assisted treatment, and intensive outpatient services. This commitment will ensure that individuals seeking recovery have a spectrum of options to address their unique needs. Additionally, we will reinforce the additional recovery services that facilitate long-term recovery—including transportation, housing, and employment assistance. In a focused effort to assist justice-involved individuals, Harnett County is creating specialized programs in correctional facilities that offer a combination of counseling, skill-building workshops, and peer support to promote effective substance abuse recovery. Upon reintegration into the community, individuals will be connected with ongoing recovery resources, vocational training, and social services to facilitate their transition and reduce recidivism rates.



In the envisioned future of Harnett County, a holistic approach will drive the efforts to prevent harmful substance use and overdose. By simultaneously addressing the spectrum of prevention—primary, secondary, and tertiary—and prioritizing resiliency-building efforts for children and youth with Adverse Childhood Experiences, the county will create a landscape where individuals are empowered to make informed choices, access support at various stages, and navigate their journeys towards recovery and wellbeing. Through these multifaceted strategies, Harnett County is poised to forge a brighter, healthier future for its community, built on a foundation of comprehensive prevention and compassionate support.

# **Our Strategies**

Addressing harmful substance use and preventing overdoses requires a comprehensive and multi-faceted approach that encompasses prevention, treatment, and harm reduction. This three-fold strategic response recognizes the interconnected nature of these challenges and aims to create a well-rounded framework that addresses the diverse needs of individuals and communities. By focusing on prevention, supporting treatment and recovery, and reducing harm, this approach seeks to not only mitigate the immediate risks associated with substance use but also promote long-term health, well-being, and community resilience.

- Level systems to prevent the onset of harmful substance use. This entails instituting evidence-based prevention programs in schools, community centers, churches, and other pertinent environments, with the aim of enhancing the capacity of these systems to equip individuals, particularly youth, with the knowledge and skills necessary for informed decision-making. By elevating awareness regarding the challenges of substance use disorders, encouraging healthy coping mechanisms, and cultivating a sense of belonging and purpose, the strategies aligned with this goal empower the community to foster positive conditions and deter the progression towards addiction.
- 2. Support Treatment & Recovery: The second goal aims to provide accessible and effective treatment options for individuals struggling with substance use disorders. This involves expanding the availability of addiction treatment services, including counseling, therapy, medication-assisted treatment, and support groups. By reducing barriers to entry, such as stigma and lack of resources, individuals are more likely to seek help and embark on a path of recovery. Furthermore, ongoing support is essential in sustaining recovery efforts. Peer support networks, mental health services, and vocational training programs contribute to holistic healing and empowerment, enabling individuals to rebuild their lives and regain a sense of purpose.
- 3. Reduce Harm: The third goal centers on harm reduction, recognizing that some individuals may continue to use substances despite efforts to prevent or treat addiction. This approach seeks to minimize the negative consequences associated with substance use, such as overdose and the spread of diseases. Nationally, harm reduction initiatives include the distribution of naloxone, a medication that can reverse opioid overdoses, safe injection sites, needle exchange programs, and access to clean and safe supplies. By providing a safe and nonjudgmental environment, Harnett County's harm reduction efforts will not only save lives but also create opportunities for individuals to engage with healthcare providers and access resources that can facilitate their journey toward recovery.

By addressing these three dimensions, our community can establish a comprehensive approach that promotes well-being, resilience, and inclusivity. This multifaceted strategy recognizes that addressing substance misuse requires a collaborative effort that values education, compassion, and the provision of a range of resources and services to support individuals on their paths towards healthier lives.

## Goal 1: Education & Prevention of Substance Use

The overarching objective of Goal 1 is to proactively address and mitigate the occurrence of harmful substance use within the community. By implementing a series of strategic initiatives, this goal seeks to create an environment that discourages the initiation and progression of substance misuse, thereby safeguarding the well-being and futures of individuals.

#### Strategy 1.1: Targeted Support for Youth and Families

Strategy 1.1 centers on offering specialized assistance to individuals and families who are particularly susceptible to the risks associated with harmful substance use. Through tailored interventions, resources, and guidance, this strategy aims to empower at-risk youth and their families with the necessary tools and knowledge to make informed decisions and steer clear of substance misuse. By addressing potential vulnerabilities early on, this approach contributes to the prevention of substance-related issues before they escalate.

#### 1.1 Key Initiatives

- Implement an evidence-based targeted support program in Harnett County Schools for students at risk for harmful substance use
- Provide awareness and education in Harnett County Schools to reach all youth
- Cultivate collaboration between faith communities, the Department of Social Services, and the Health Department to reinvigorate educational programs and support for foster families and grandparents raising kids



#### Strategy 1.2: Leverage Peer Support Networks and Community Advocacy

Strategy 1.2 capitalizes on the strength of community connections and peer support networks to cultivate an environment of mutual encouragement and responsible decision–making. By fostering a sense of solidarity among individuals who have overcome similar challenges, this strategy promotes positive behaviors and dissuades harmful substance use. Additionally, through community advocacy efforts, this approach raises awareness and mobilizes collective action, reinforcing the community's commitment to prevention and reinforcing social norms that discourage substance misuse.

#### 1.2 Key Initiatives

- Encourage the formal incorporation of a parent advocacy group for Harnett County Parents with lived experience of the devastating effects of harmful substance use on their children's lives (example of similar initiative: JoCo Angels)
- Develop a recovery community organization led by individuals with direct lived experiences with substance use challenges to provide recovery-oriented advocacy, education, and community-building (example: Wilkes Recovery Revolution)

#### Strategy 1.3: Engage Faith Communities in Education & Stigma Reduction

Strategy 1.3 involves collaborating with faith communities to educate their members on the complex issue of harmful substance use while simultaneously addressing the stigmatization associated with addiction. By integrating substance use education within faith-based teachings, this strategy fosters a culture of understanding, compassion, and support. Through proactive efforts to reduce stigma, faith communities become catalysts for change, creating an environment where individuals are more inclined to seek help and resources without fear of judgment.

#### 1.3 Key Initiatives

- Convene a conference for faith leaders in Harnett County and the surrounding region to explore models for engaging faith communities in all tiers of prevention of harmful substance use and overdose
- Facilitate the engagement of local faith communities in Mental Health First Aid training as well as more advanced, in-depth training for clergy
- Establish a communication network with affiliated clergy and congregations across the county



## **Goal 2: Support Treatment & Recovery**

The central aspiration of Goal 2 is to provide comprehensive assistance and resources to individuals grappling with substance use disorder, fostering their journey towards treatment and sustained recovery. By embracing targeted strategies, this goal endeavors to establish an ecosystem of care that addresses the diverse needs of affected individuals and facilitates their transition towards healthier, fulfilling lives.

#### Strategy 2.1: Adopt Treatment Models for Justice-Involved Individuals

Strategy 2.1 centers on implementing specialized treatment models that are tailored to individuals who have been involved with the justice system. By recognizing the unique challenges and requirements of this population, this strategy seeks to break the cycle of substance use and criminal behavior through effective interventions, counseling, and support. By integrating treatment within the justice system, this approach endeavors to reduce recidivism and promote lasting recovery.

#### 2.1 Key Initiatives

- Establish MAT/MOUD in the jail for incarcerated individuals currently in treatment (Phase I) and those who would like to initiate treatment in jail (Phase II)
- Create a law enforcement assisted diversion (LEAD) pre-arrest program redirecting individuals involved in low-level offenses toward community-based support services rather than traditional criminal justice processing
- Expand on the current Veterans Treatment Court program to develop a similar recovery court for the general population which offers individuals with substance use disorders an alternative to incarceration, focusing on treatment, supervision, and rehabilitation for recovery.

# Strategy 2.2: Enhance Existing Healthcare Networks to Improve Continuum of Care for Individuals with Substance Use Disorder

Strategy 2.2 is focused on strengthening the existing healthcare infrastructure to ensure a seamless continuum of care for individuals with substance use disorder. By fostering collaboration and coordination among medical professionals, counselors, and support services, this strategy aims to provide comprehensive and integrated care that addresses both physical and psychological aspects of addiction. Through enhanced communication and shared expertise, individuals can access a more holistic treatment experience that supports their recovery journey.



#### 2.2 Key Initiatives

- Establish a post-overdose response team in the county that utilizes community paramedicine and primary care providers alongside other professionals to provide immediate support and resources after an overdose to connect individuals to treatment and prevent future overdoses
- Equip primary care providers to effectively manage medication assisted treatment for substance use disorders in primary care settings
- Increase access to the full range of behavioral health services and MAT/MOUD, including expanded use of mobile clinics and telehealth services
- Develop a local inpatient detoxification center to provide a medically supervised process where
  individuals with substance use disorders receive intensive care and support to safely manage
  withdrawal symptoms in a controlled environment

#### Strategy 2.3: Develop Community Supports for Recovery

Strategy 2.3 involves the creation of a supportive environment that addresses the multifaceted needs of individuals in recovery. This strategy recognizes the importance of providing essential community supports such as transportation, stable housing, and employment opportunities. By removing practical barriers that often hinder recovery, this approach enhances individuals' ability to sustain their progress and reintegrate into society, thus reinforcing the foundation for long-term well-being.

#### 2.3 Key Initiatives

- Create a pilot program for enhancing Harnett Area Rural Transit System (HARTS) services through microtransit and/or rideshare to facilitate recovery through improved access to appointments (i.e. healthcare, counseling, therapy, group meetings, social services, etc.) and basic needs (i.e. groceries, employment opportunities, etc.)
- Expand the availability of recovery and transitional housing options in Harnett County
- Develop a program to incentivize employers in Harnett County to become designated recoveryfriendly workplaces



#### Goal 3: Reduce Harm

The overarching aspiration of Goal 3 is to minimize the negative consequences associated with substance use, focusing on safeguarding the well-being of both individuals and the community as a whole. By implementing a set of strategic initiatives, this goal aims to create an environment that prioritizes safety, health, and harm reduction, thereby mitigating the risks and adverse outcomes often linked with substance misuse.

#### Strategy 3.1: Universal Access to Naloxone

Strategy 3.1 centers on ensuring widespread availability and accessibility of naloxone, a medication that can reverse opioid overdoses. By making naloxone readily accessible to both individuals at risk of overdose and their support networks, this strategy enables timely intervention in emergency situations, potentially saving lives. The promotion of universal naloxone access aligns with the goal of reducing harm by providing a vital tool to address the immediate and life-threatening consequences of overdose incidents.

#### 3.1 Key Initiatives

- Ensure naloxone availability at every school within Harnett County Schools
- Make free, low-barrier naloxone available for at-risk individuals released from detention in Harnett County Detention Center, along with overdose prevention and response training
- Explore distribution of naloxone through networks of community-based organizations and faith-based organizations



#### Strategy 3.2: Improve Health and Safety for People Who Use Substances

Strategy 3.2 seeks to enhance the overall health and safety of individuals who use substances. This approach encompasses a comprehensive range of measures, including the provision of harm reduction services, access to medical care, and the dissemination of accurate information about safer substance use practices. By prioritizing the well-being of substance users and offering resources to mitigate potential risks, this strategy contributes to minimizing adverse health outcomes and promoting responsible behaviors within the context of substance use.

#### 3.2 Key Initiatives

- Develop and distribute locally-adapted health and safety kits for people who use drugs that include a quick guide to local resources, overdose education, reproductive health and STI prevention, sanitizing wipes, wound care supplies, fentanyl test strips, and naloxone
- Provide technical assistance (including grantwriting support) to community-based organizations and/or faith-based organizations to establish a syringe service program in Harnett County

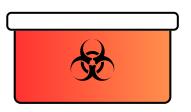
#### Strategy 3.3: Eliminate Accidental Exposures in the Community

Strategy 3.3 focuses on creating a community environment that is free from accidental exposures to drugs and associated paraphernalia. This approach involves targeted efforts to address issues such as improper disposal of substances and related items, as well as the creation of safe spaces for substance users to engage in their activities without endangering themselves or others. By eliminating accidental exposures, this strategy contributes to enhancing community safety, reducing the potential for harm, and fostering a more supportive and secure environment for all members of the community.

#### 3.3 Key Initiatives

- Conduct a multi-level messaging campaign to prevent accidental drug exposures in young children—including printed messaging to faith communities, social media campaigns, community workshops, and local broadcast media
- Encourage safe disposal of needles and other drug paraphernalia through supervised collection sites and secure sharps containers in public places throughout the county

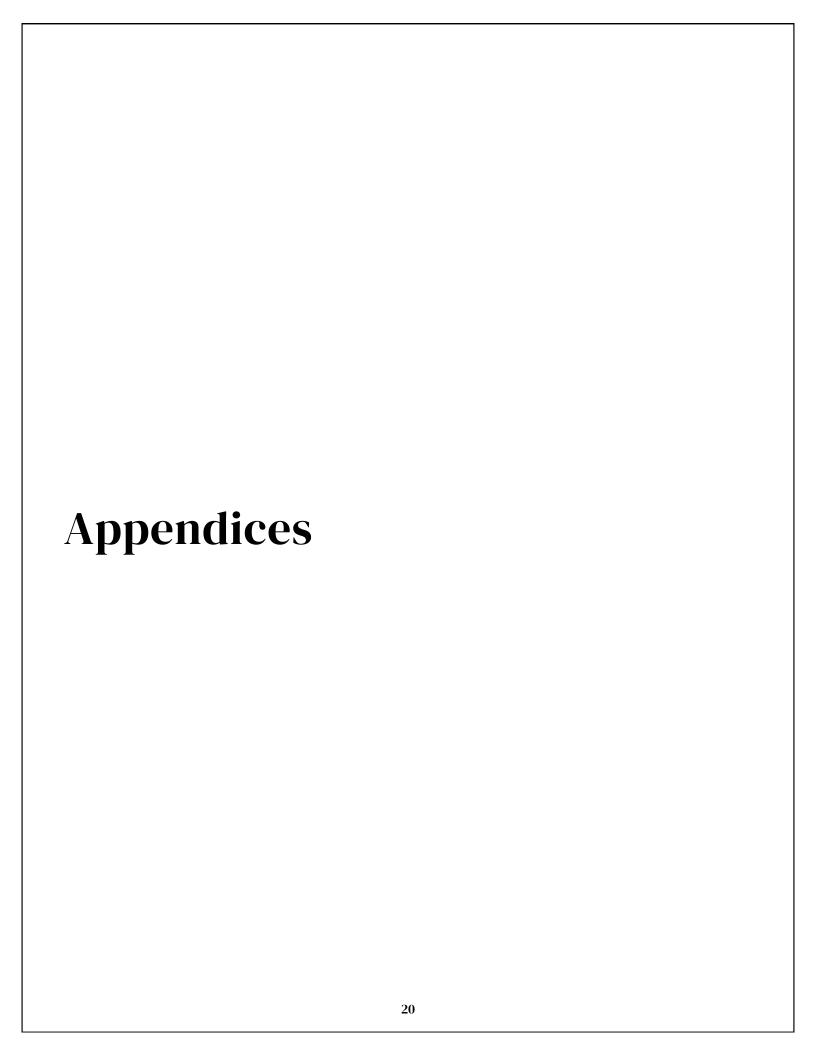






Narcan training provided by Health Department at barbershop

www.mydailyrecord.com



# **SOLVE & Strategic Plan Goals**



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# Goal 1

#### **Education & Prevention of Substance Use**

- **1.1** Targeted support for youth and families
- 1.2 Leverage peer support networks and community advocacy
- **1.3** Engage faith communities in education and stigma reduction

## Goal 2

#### **Support Treatment and Recovery**

- **2.1** Adopt treatment models for justice-involved individuals
- 2.2 Enhance healthcare networks to improve continuum of care
- **2.3** Develop community supports for recovery

# Goal 3

#### **Reduce Harm**

- 3.1 Universal access to naloxone
- 3.2 Improve health and safety for people who use substances
- 3.3 Eliminate accidental exposures to drugs and paraphernalia

# **Comprehensive Strategy Overview**

#### Goal 1: Prevent Harmful Substance Use

#### Strategy 1.1: Targeted Support for Youth and Families

- Implement an evidence-based targeted support program in Harnett County Schools for students at-risk for harmful substance use
- Provide awareness and education in Harnett County Schools to reach all youth
- Cultivate collaboration between faith communities, the Department of Social Services, and the Health Department to reinvigorate educational programs and support groups for foster families and grandparents raising kids

#### Strategy 1.2: Targeted Support for Youth and Families

- Encourage the formal incorporation of a parent advocacy group for Harnett County parents with lived experience of the devastating effects of harmful substance use on their children's lives (example of similar initiative: JoCo Angels)
- Develop a recovery community organization led by individuals with direct lived experiences with substance use challenges to provide recovery-oriented advocacy, education, and community-building (example: Wilkes Recovery Revolution)

#### Strategy 1.3: Engage Faith Communities in Education & Stigma Reduction

- Convene a conference for faith leaders in Harnett County and the surrounding region to explore models for engaging faith communities in all tiers of prevention of harmful substance use and overdose
- Facilitate the engagement of local faith communities in Mental Health First Aid training as well as more advanced, in-depth training for clergy
- Establish a "SERVE & S.O.L.V.E." communication network with affiliated clergy and congregations across the county

#### **Goal 2: Support Treatment and Recovery**

#### Strategy 2.1: Adopt Treatment Models for Justice-Involved Individuals

- Establish MAT/MOUD in the jail for incarcerated individuals currently in treatment (Phase I) and those who would like to initiate treatment in jail (Phase II)
- Create a law-enforcement assisted diversion (LEAD) pre-arrest program redirecting individuals involved in low-level offenses toward community-based support services rather than traditional criminal justice processing
- Expand on the current Veterans Treatment Court program to develop a similar recovery court for the general population which offers individuals with substance use disorders an alternative to incarceration, focusing on treatment, supervision, and rehabilitation for recovery

#### Strategy 2.2: Enhance Existing Healthcare Networks to Improve Continuum of Care

- Establish a post-overdose response team in the county that utilizes community paramedicine and primary care providers alongside other professionals to provide immediate support and resources after an overdose to connect individuals to treatment and prevent future overdoses
- Equip primary care providers to effectively manage medication assisted treatment for substance use disorders in primary care settings

- Increase access to the full range of behavioral health services and MAT/MOUD, including expanded use of mobile clinics and telehealth services
- Develop a local inpatient detoxification center to provide a medically supervised process where
  individuals with substance use disorders receive intensive care and support to safely manage
  withdrawal symptoms in a controlled environment

#### Strategy 2.3: Develop Community Supports for Recovery

- Create a pilot program for enhancing Harnett Area Rural Transit System (HARTS) services through microtransit and/or rideshare to facilitate recovery through improved access to appointments (i.e. healthcare, counseling, therapy, group meetings, social services, etc.) and basic needs (i.e. groceries, employment opportunities, etc.)
- Expand availability of recovery and transitional housing in Harnett County
- Develop a program to incentivize employers in Harnett County to become recovery-friendly workplaces

#### Goal 3: Reduce Harm

#### Strategy 3.1: Universal Access to Naloxone

- Ensure naloxone availability at every school within Harnett County Schools
- Make free, low-barrier naloxone available for high-risk individuals upon release from detention in Harnett County, along with overdose prevention and response training
- Explore distribution of naloxone through networks of community-based organizations and faithbased organizations

#### Strategy 3.2: Improve Health and Safety for People Who Use Substances

- Develop and distribute locally-adapted health and safety kits for people who use drugs that include a quick guide to local resources, overdose education, reproductive health and STI prevention, sanitizing wipes, wound care supplies, fentanyl test strips, and naloxone
- Support the establishment of syringe service programming in Harnett County

#### Strategy 3.3: Eliminate Accidental Exposures in the Community

- Conduct a multi-level messaging campaign to prevent accidental drug exposures in young children--including printed messaging to faith communities, social media campaigns, community workshops, and local broadcast media
- Encourage safe disposal of needles and other drug paraphernalia through supervised collection sites and secure sharps containers in public places throughout the county

# **Initiative Timeline Checklist**

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Quarter 1
Ensure naloxone availability at every school within Harnett County Schools
Convene a conference for faith leaders in Harnett County and the surrounding region to explore models for engaging faith communities in all tiers of prevention of substance use and overdose
Quarter 2
Establish MAT/MOUD in the jail for incarcerated individuals currently in treatment (Phase I) and those who would like to initiate treatment in jail (Phase II)
Establish a post-overdose response team (PORT) in the county that utilizes community paramedicine and primary care providers alongside other professionals to provide immediate support and resources after an overdose for both the individual who experienced the overdose and their family
Make free, low-barrier naloxone available for high-risk individuals upon release from detention in Harnett County, along with overdose prevention and response training
Explore distribution of naloxone through networks of community-based organizations and faith-based organizations
Quarter 3
Implement an evidence-based targeted support program in Harnett County Schools for students at-risk for harmful substance use
Provide awareness and education in Harnett County Schools to reach all youth
☐ Encourage the formal incorporation of a parent advocacy group for Harnett County parents with lived experience of the devastating effects of harmful substance use on their children's lives
Equip primary care providers to effectively manage medication assisted treatment for substance use disorders in primary care settings
Encourage safe disposal of needles and other drug paraphernalia through supervised collection sites and secure sharps containers in public places throughout the county
Quarter 4
Facilitate the engagement of local faith communities in Mental Health First Aid training as well as more advanced, in-depth training for clergy
☐ Establish a "SERVE & S.O.L.V.E." communication network with affiliated clergy and congregations across the county
Increase access to the full range of behavioral health services and MAT/MOUD, including expanded use of mobile clinics and telehealth services
Conduct a multi-level messaging campaign to prevent accidental drug exposures in young children—including printed messaging to faith communities, social media campaigns, community workshops, and local broadcast media

## 2025 Quarter 1 \_\_Cultivate collaboration between faith communities, the Department of Social Services, and the Health Department to reinvigorate educational programs and support groups for foster families and grandparents raising kids Quarter 2 Develop a recovery community organization led by individuals with direct lived experiences with substance use challenges to provide recovery-oriented advocacy, education, and communitybuilding Expand availability of recovery and transitional housing in Harnett County Quarter 3 Provide technical assistance (including grantwriting support) to community-based organizations and/or faith-based organizations to establish a syringe service program in Harnett County Expand on the current Veterans Treatment Court program to develop a similar recovery court for the general population which offers individuals with substance use disorders an alternative to incarceration, focusing on treatment, supervision, and rehabilitation for recovery Quarter 4 Create a pilot program for enhancing Harnett Area Rural Transit System (HARTS) services through microtransit and/or rideshare to facilitate recovery through improved access to appointments (i.e. healthcare, counseling, therapy, group meetings, social services, etc.) and basic needs (i.e. groceries, employment opportunities, etc.) Develop and distribute locally-adapted health and safety kits for people who use drugs that include a quick guide to local resources, overdose education, reproductive health and STI prevention, sanitizing wipes, wound care supplies, fentanyl test strips, and naloxone 2026 Treate a law-enforcement assisted diversion (LEAD) pre-arrest program redirecting individuals involved in low-level offenses toward community-based support services rather than traditional criminal justice processing 2027 Develop a program to incentivize employers in Harnett County to become recovery-friendly workplaces 2028 Develop a local inpatient detoxification center to provide a medically supervised process where individuals with substance use disorders receive intensive care and support to safely manage withdrawal symptoms in a controlled environment